



Derby
Derbyshire
Nottingham
Nottinghamshire

D2N2 Annual Delivery Plan 2019/20



**D2N2 Local Enterprise Partnership:
The spark in the UK's growth engine**



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1.0 Executive Summary

This Delivery Plan sets out what the D2N2 LEP intends to deliver in the coming financial year. It is a dynamic document and thus may be subject to change, as the LEP seizes significant opportunities or responds to key challenges that might impact on the national and local economy.

Where that is the case and it results in a material change to any of the data, timelines or objectives shown in the Delivery Plan, this will be reflected in an updated version posted on the LEP's website and shared with Government as soon as is practicable.

In the year ahead, the D2N2 LEP will focus on the effective delivery of the approximately £500million worth of public funding programmes that it manages, and maximise their benefit to the local economy. Building on our **Vision 2030 Strategic Economic Plan** we will produce a compelling Local Industrial Strategy. We will fully implement all aspects of the LEP review and continue to strengthen our governance and executive team to ensure that we are well placed to help the local economy meet the challenges and opportunities ahead; including BREXIT, HS2 high speed rail, and the opportunities flowing from the Government's Industrial Strategy and UK Shared Prosperity Fund.

2.0 Introduction

The D2N2 LEP is the Local Enterprise Partnership for Derby, Derbyshire, Nottingham and Nottinghamshire and was established in 2010. The LEP is a private sector-led, partnership between business, local authorities, skills and training providers, and community and voluntary organisations.

Our core objectives as a LEP are to drive productivity and economic growth for the D2N2 economy through working collaboratively with our partners. We will proactively champion the D2N2 economy and act as an advocate for the challenges and opportunities within our area.

The values that underpin our objectives are:

- We will work collaboratively with our external partners and stakeholders.
- We are intelligence-led in our decision-making and aim for inclusivity and innovation in the ways we devise strategy and support delivery.

D2N2 is now a formally constituted company, limited by guarantee, with a board of 18 directors.

This document sets out the targets and the plan for delivery within the D2N2 Local Enterprise Partnership area for the 2019/20 financial year. The intention of this document is to set out a more transparent plan to the public to measure the impacts and plans for delivery of the LEP. The Delivery Plan was approved by the LEP Board on May 14th, 2019 and will be circulated to the relevant key stakeholders in the area as well as being publicly accessible through the LEP's website.

This plan sets out the outputs and deliverable measures the LEP intends to deliver in 2019/20 and will be utilised at the end of the year as a way of monitoring progress against

the document's targets. This evaluation of the projected impacts against the real impacts delivered will be published on the LEP's website in 2020

Corporate Priorities for 2019/20

The overall corporate priority for D2N2 LEP is to be a strong and effective partnership that drives economic benefit for the whole D2N2 area. To pursue this, our corporate priorities for 2019/20 are to:

- Demonstrate a strong record on delivery and managing the funding allocated to us.
- Fully implement all aspects of the LEP review with strengthened governance processes to give Government the confidence to continue to invest in developing the D2N2 economy.
- Publish a compelling Local Industrial Strategy with clear priorities.
- Work with partners to promote investment to deliver our Vision 2030 Strategic Economic Plan.
- Remain outward looking, evidence led, and responsive to opportunities and collaborative to deliver our shared ambitions.

3.0 Strategy

3.1 Strategic Economic Plan

The D2N2 LEP published its refreshed Strategic Economic Plan (SEP) 'Vision 2030' in March 2019. This sets out a refreshed plan on how we move the D2N2 economy to the next level. Our vision is that, by 2030, D2N2 will have a transformed high-value economy; which is prosperous, healthy and inclusive, and one of the most productive in Europe. The new revised SEP aims to deliver the following ambitious targets:

- Be in the top quarter of productive local economies in Europe.
- Increase the value of our economy to £70billion, with £9bn added by the actions of this Plan.
- Enjoy prosperity levels in the top quarter of all LEP areas.
- Raise real wages and narrow inequality by a rise in median weekly earnings of at least 40% and narrow wage disparities within D2N2.
- Maintain a high and stable employment rate with a workforce of some one million people.
- Reduce the gap in economic activity levels between places in the D2N2 area.
- Eliminate the gap in workforce qualifications between the UK and D2N2.

The SEP is intended to be the economic blueprint for the D2N2 area until 2030, forming the basis for future investment decisions by the LEP and its partners. The Plan is built on a strong evidence base and analysis of the D2N2 economy; this and our current economic outlook (**summarised below**) will act as the strategic foundation for the LEP to build its Local Industrial Strategy (LIS) in partnership with Government:

Key Performance Indicators	D2N2 performance			National performance			
	Latest Position	Latest Change	Trend 2010-17	Latest Position	Latest Change	Trend 2010-17	Latest Year
ECONOMIC INDICATORS							
Productivity (GVA per FTE, £)	● £58,410	2.3%		£ 70,253	2.3%		2016
Private Sector Employees (number)	760,694	2.2%		21,017,840	2.3%		2016
Private Sector Employees (%)	● 81.7%	0.2% pt.		82.9%	0.3% pt.		2016
Economically active employment rate (%)	● 95.8%	0.4% pt.		95.1%	0.3% pt.		2017
Working age population with L4+ qualifications (%)	● 31.6%	-0.4% pt.		38.3%	0.4% pt.		2017
Apprenticeship starts (number)	23,750	-2.4%		485,500	-3.7%		2016
Claimant count, No. *	27,850	11.5%		759,610	14.4%		2018

The table is colour coded as follows:

- Green: Latest year over year (YoY) increase and short-term positive trend (latest value above 2013 value)
- Orange: Latest YoY decrease but short-term positive trend
- Red: Latest YoY decrease and short-term negative trend (latest value below 2013 value)

In D2N2, we;

- Have a strong and growing business base with over 72,000 firms and, on average, lower death rates and slightly higher birth rates than nationally.
- Have a strong track record in supporting private sector job creation. In the almost four years since we met our ten year '55,000 new jobs target', we have supported the creation of over 63,000 new private sector jobs in the local economy. This has contributed to our high and growing employment rate, which continues to improve, exceeding the national rate.
- Are an outward looking area, at the heart of the UK but with a strong export performance. The D2N2 LEP area's exports of goods were valued at £11.7 billion in 2015, with 41% of exported goods going to EU countries.
- Are building homes but less quickly than the national rate. Since 2011 the dwelling stock in the D2N2 area increased by 2.6% compared to 3.3% nationally. However housing is more affordable in D2N2 than the England average, although the ratio of median house price to annual salary continues to rise.
- Have significant, persistent and related productivity and disposable household income gaps between the D2N2 area and national averages.
- Have a working age skills profile which remains lower than the national average, and are not making the same rate of progress reducing the number of individuals claiming long-term illness or disability benefits than is being made nationally.

Looking at the overall economic metrics for D2N2, however, only tells part of the story. We are a diverse area and our metrics vary significantly between places, which illustrates not only the diversity but also the inter-connectedness between places within the D2N2 functional economic area in terms of travel to work, housing markets and key transport routes.

3.2 Local Industrial Strategy

As aforementioned the LEP will continue to progress the evidence base work carried out through the development of its refreshed SEP and move this work in to the formation of a new Local Industrial Strategy in partnership with Government and will become the shared strategy between Government and the LEP for investment and the development of the D2N2 economy.

D2N2 will conduct major stakeholder engagement across the geography to ensure that an all-encompassing analysis is carried out and will publish a draft submission to Government in November 2019, with the aim of the final document being agreed and published in partnership with Government by March 2020.

We will work collaboratively with our local and regional partners in developing our shared objectives for delivering improved productivity and economic growth. In particular we will work with neighbouring LEPs through both the Midlands Engine and to the North of the sub-region where we have shared economic interests in both Sheffield City Region and Greater Manchester.

D2N2 LIS timeline	
Collate and test evidence base:	March to July 2019.
Publish Consultation Document and Evidence Review:	July 2019
Consult on draft Local Industrial Strategy:	October 2019
Approve draft for co-development with HMG:	November 2019
Co-development process with HMG:	November 2019 to March 2020
Final approval and publication:	March 2020

4.0 Governance

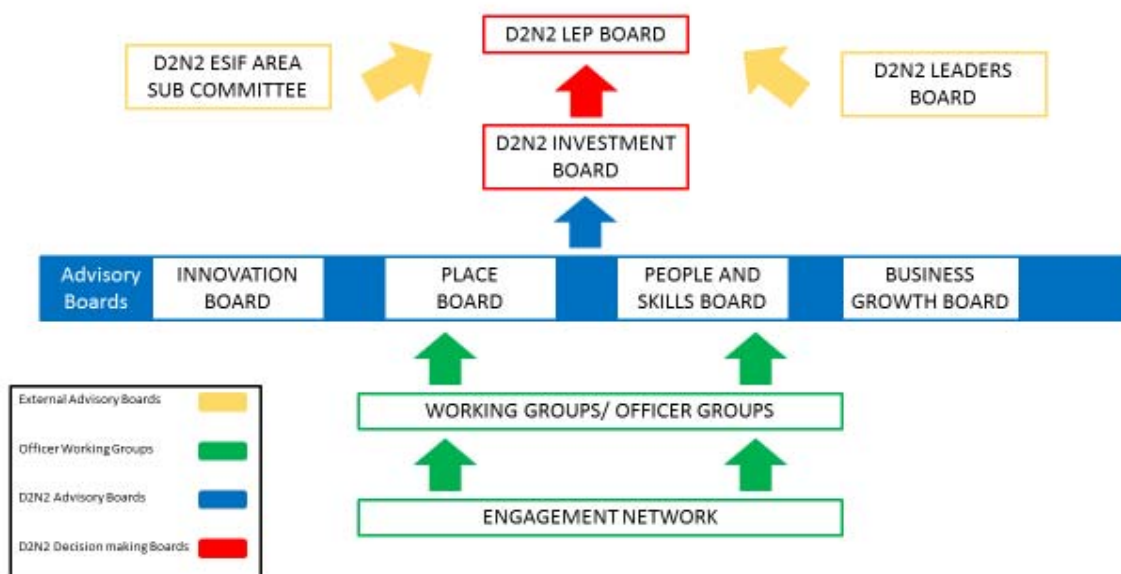
D2N2 is fully committed to embedding the highest levels of transparency and accountability in all aspects of its governance and decision making. Significant progress has been made over the last year towards achieving this and further changes are planned to continue strengthening our overall governance.

A full review of all governance was put in place following the delivery of the Ney Review and the reissuing of the National Assurance Framework (NAF) in December 2018. Following the publishing of this document, D2N2 have prepared a new draft of the Local Assurance Framework (LAF) which includes all compliance points in line with the NAF. The newly revised LAF was approved by the LEP Board on the 19th of March.

The revised LAF sets out the new governance structure for all of the LEP's Boards and sub-groups, including details of the memberships for these boards.

D2N2 has also committed to fully implementing all aspects of the LEP review, and has made good progress towards demonstrating full compliance. This includes a refreshed board with five new private sector board members to ensure a 2/3rd private sector majority board. We are also now a company limited by guarantee as of April 1st, 2019, and we have also moved towards a single Accountable Body from previously having three separate arrangements.

On the back of the LEP review and in order to strengthen the LEP's ability to be more inclusive and collaborative, a new board governance structure has been put in place which is aligned to the priorities of the Strategic Economic Plan. The diagram below sets out the new governance model.



As part of the new governance model the LEP is working towards the establishment of a new Investment Board which brings together the co-ordination and management of all LEP funding including Local Growth Fund, Growing Places Fund and any funding associated from the Enterprise Zones.

Beyond the Investment Board, four advisory boards which will inform the strategic direction of the LEP and its investments have been created and are being established during the first quarter of 2019/20. These boards are:

- Innovation Board
- Place Board
- People and Skills Board
- Business Growth Board.

All boards will be chaired by a private sector LEP board member, and include partners from across the public and private sector partners and stakeholders. These boards will act solely as advisory boards to the Investment and LEP Boards where decisions on funding will continue to be made.

5.0 Delivery in 2019/20

This section sets out the areas that the LEP will be delivering in terms of investment of its resources.

5.1 Organisational Resources

The structure of the D2N2 Executive Team continues to evolve to meet the challenges and opportunities that we face. The current D2N2 team is led by a Chief Executive, appointed in December 2018, with a lean team of 14 directly employed staff.

All staff are employed directly by the East Midlands Chamber as the host employer for D2N2 through a service level agreement, but report directly to the LEP Chair through the LEP Chief Executive.

In order to meet the needs of a strengthened LEP and fully implement the revised governance model a full review of the capacity and capability of the current staffing structure is underway in the first quarter of 2019/20, with a view to implementing a new structure that supports the enhanced role of the LEP whilst remaining affordable within the budget constraints.

In terms of resources, the D2N2 Executive Team is primarily funded from Government core funding, which is locally matched by the four upper tier authorities with additional funding through programme funding contributions.

5.2.1 Careers

D2N2 is the coordinating body for the Enterprise Advisor Network (EAN) across the LEP area, backed by the Government-sponsored Careers & Enterprise Company (CEC) and the European Community. The EAN's work is funded by the CEC, to a maximum of £230,000 per annum, plus match funding from local authorities across D2N2 (fully funded in the Derby Opportunity Area).

In addition to core EAN funding, in May 2019 D2N2 were also successful in securing further CEC funding for a Careers Hub for the North Derbyshire cluster of 21 schools. The Careers Hub attracts additional funding of £81,000 to deliver this intensive support.

5.2.2 Skills Advisory Panel

In 2018 the Department for Education (DfE) published details of requirements for LEPs to deliver a Skills Advisory Panel as part of their people and skills governance. D2N2 has received £75,000 from DfE to kickstart the development of the panel and help build the analytical capacity that will be required to deliver it.

5.2.3 North Derbyshire Manufacturing Zone

D2N2 has been successful in securing £220,000 towards the development of a potential Manufacturing Zone in North Derbyshire working in partnership with North-East Derbyshire District Council, Bolsover District Council, Chesterfield Borough Council and Derbyshire County Council.

The proposal will look at funding studies and feasibility work for a collection of sites in the Local Authority areas to accelerate development in these areas, using a variety of mechanisms to do so. D2N2 will work with its partnering authorities to play a role in the delivery of these pieces of work, through the various sub-boards and the project control board which has been established to drive progress in the area. The feasibility studies will look at:

- Local Development Orders
- a Mobility strategy
- a Commercial Development Design Guide.

The £220,000 allocated to the project must be fully utilised and spent by March 2020, and will be subject to monitoring by the Ministry for Housing, Communities and Local Government.

D2N2 will work with all delivery partners to ensure that all reporting and the delivery of the final studies is completed for implementation by March 2020.

5.2.4 DCMS (Department for Digital, Culture, Media & Sport) Digital Skills Innovation Fund

D2N2 are the Accountable Body for the newly approved funding to this area, in partnership with Sheffield City Region, and linking to the Leicester and Leicestershire Enterprise Partnership (LLEP) and Greater Lincolnshire LEP (GLEP). The £268,000 project will support 325 people from under-represented groups; focusing on women and autistic people, and building pathways to digital jobs using an innovative model combining tested practice. We are one of four other pilot areas delivering our project; along with Lancashire, Heart of the South West and West of England. This will be delivered through until September 2019 with a national evaluation being carried out to understand its impact.

5.2.5 Support of HS2 Delivery

HS2 represents a truly transformational opportunity to strengthen connections internally and externally. D2N2 will host the East Midlands HS2 Hub Station at Toton, with a further stop at Chesterfield and an Infrastructure and Maintenance Depot at Staveley. Working collaboratively with other LEPs and partners across the East Midlands we have developed a shared East Midlands Growth Strategy for HS2 which designates two regional 'HS2 growth zones', both within the D2N2 area. Each one of those zones has a collaborative multi-partner approach to realising the economic benefits of the HS2 for the local area; within a wider approach to maximising wide connectivity, business and skills benefits.

D2N2 is responsible for managing funding from Government to support the delivery of HS2 activity on the ground. We will continue to work with our partners to actively support the delivery of HS2 and its associated benefits through the HS2 Delivery Group and the emerging Development Corporation.

5.2.6 Support for Midlands Engine

We will continue to contribute and actively work with partners across the Midlands Engine area to support the collective vision for supporting the growth of the Midlands economy. This includes contributing to the core Midlands Engine offer as well as sponsoring our local

investment teams to take part in the joint Team Midlands approach at MIPIM promoting trade and investment opportunities across D2N2.

5.3 Programme Delivery

5.3.1 Local Growth Fund

The Local Growth Fund has approved 39 projects to date and continues to allocate and deliver funding to projects across the D2N2 area. The fund is now going into its fifth year of a six year programme and has spent £164.2m of its £250m allocation so far.

In 2019/20 we will continue to focus on ensuring robust delivery of the LGF programme and work closely with project promoters to deliver to time, on budget and whilst achieving key output and outcome targets. Our target for spend in this year is £40million, which includes bringing forward at least £23m of the underspend from previous years.

As we enter the last two years of the programme we will particularly focus on ensuring that the nine projects which have yet to come forward with full business cases are closely monitored, to mitigate any risks to the overall programme targets being achieved in terms of spend and output targets.

We have agreed milestones for each of the remaining projects in the programme, to be used as the basis of monitoring progress. Any projects which consistently miss the key agreed milestones will be formally reviewed by the second quarter of 2019/20.

The following projects are currently live and progressing through the 2019/20 period.

Project Name	Total project Cost	LGF Funding	Completion Date
Nottingham Broadmarsh/ Southern Gateway	£55.5m	£25.3m	April 2021
Newark Southern Link Road	£47m	£7m	
Derby Cycle and Placemaking	£1.9m	£1.65m	
Our City, Our River	£90m	£12m	2021
A52 Wyvern	£14.9m	£6.72m	
Tudor Cross	£18.41m	£5.8m	
A46 Corridor Rushcliffe	£TBC	£6.25m	2021
Midland Mainline	£53.3m	£5m	Sep 2019
Buxton Crescent	£51.6m	£2m	Dec 2019
Silk Mill World Heritage Site	£16.4m	£3.7m	July 2020
Nottingham City Hub	£58m	£30m	Sep 2020
N2 Town Centres	£20m	£7.63m	2021
Nottingham Castle	£31.3m	£5m	Dec 2019
Vesuvius	£38m	£4.49m	Mar 2021
NTU Medical Technology Innovation Facility Centre	£22.9m	£9.7m	Aug 2020

Nine projects remain to be approved in the 2019/20 financial year, these are

Project Name	Total Cost	LGF Award	Business Case submission Date
Gedling Access Road	£41m	£10.8M	Q3 2019/20
Becketwell	£50m	£8.12m	Q4 2019/20
A61 Corridor	£23m	£15.6m	Q2 2019/20
Ashbourne Airfield	£9.4m	£1m	Q3 2019/20
Castleward	£6m	£1.51m	Q4 2019/20
Woodville – Swadlincote Regeneration Route	£10.5m	£6.4m	Q3 2019/20
Riverside Business Park	£17.4m	£3.35m	Q1 2019/20
HS2 Strategic Sites	£TBC	£2.4m	Q2 2019/20
Derby New Assembly Rooms	£24m	£4.48m	Q2 2019/20

In terms of outputs delivered to date the table below summarises the current total position against the overall targets:

Output	Actuals to date	Targets to date	Overall Target
Jobs	2,501	2,599	29,000
Homes	1,070	2,073	10,700
Learners	405	1,292	147,000

The following outputs are expected to be delivered in the 2019/20 delivery year.

Project	Jobs	Homes	Learners
A46 Corridor, Rushcliffe	25	100	
A52 Wyvern	300		
A57/A60 Worksop	200		
Ada Lovelace House	3		
Bulwell Market	8		
Buxton Crescent	140		
Chesterfield Centre for Higher Level Skills	9		319
Coalite	402		
Dakeyne Street	1		
Derbyshire Broadband	100		
Harworth Access Road	428	60	
Infinity Park	1151		
Institute of Advanced Manufacturing	10		
MediCity	40		
N2 Town Centres	282		
Newark Southern Link Rd	1000		
Nottingham Castle	296		
Our City, Our River	1200	350	
Seymour Link	415		
Sherwood Energy Village	19		
Sherwood Visitor Centre	6		

Project	Jobs	Homes	Learners
Sutton Indoor Market	2		
Technology Hub	1		
Vesuvius	95		
Total	6,133	510	319

5.3.2 Development of a refreshed infrastructure pipeline

The D2N2 LEP will work with its strategic partners to develop a newly refreshed pipeline of infrastructure priorities which builds on the 2018/19 Infrastructure plan work and will work in conjunction with the production of the Local Industrial Strategy. A refreshed pipeline is key to taking advantage of any potential funding opportunities which may arise, such as the UK Shared Prosperity Fund, as well as providing flexibility and assurances to current programmes.

The LEP will carry out this pipeline analysis during the first half of 2019/20.

5.3.3 Enterprise Zones

The D2N2 Enterprise Zone has made significant progress towards delivery in the 2018/19 delivery year and will continue to capitalise on new developments in the year ahead. Progress is taking place on all the sites within the Enterprise Zone area, the following developments are expected to take place in the 2019/20 delivery year:

- Construction of the Nottingham Science Park Building No.2 project will progress through the year with completion taking place in Q4 2019/20. The new facility will provide Grade A office space and enhance the site in to its second phase of development.
- D2N2 will continue to work with Derby City Council to progress a funding mechanism to deliver the Mulberry development project on Infinity Park Derby. The project will deliver new warehouse and office space on the site, with construction due to start on site in Quarter 3 2019/20.
- Development of the second phase of Nottingham Trent University's Medical Technology Innovation Facility will begin at the Boots Enterprise Zone in Q2 2019/20.

Overall through the investment taking place in the Enterprise Zone in 2019/20 the following outputs will be delivered:

- Create at least 14,974 square metres (m²) of new additional floorspace on the Enterprise Zones.
- Invest at least £13m of funding in to the Enterprise Zones through grants and retained rates.
- Unlock the creation/safeguarding of 1,100 jobs.
- Increase the retained business rates across the sites by £600,000 per annum.

D2N2 is also conducting a full review of all its Enterprise Zone sites. This will look at progress to date, alongside opportunities for accelerating development across all the sites. This work is targeted for completion at the beginning of Quarter 2 2019/2020

5.3.4 Growing Places Fund

To date we have made eight investments through our Growing Places Fund, allocating over £11.75 million worth of loans to projects to enable them to create new jobs for the D2N2 area economy. The previous year saw no further full loan awards from the Growing Places Fund. D2N2 LEP has commissioned a review of the Fund to see if remains fit for purpose and identify current barriers for unlocking investment that this fund could help unlock.

The LEP will complete this review exercise by Quarter 2 of 2019/20.

5.3.5 European Structural Investment Funds

In 2019/20, D2N2 LEP will convene the D2N2 ESIF Sub-Committee with the aim of fully committing its allocation of over €250million of European Structural and Investment Fund (ESIF) funding to support the delivery of our updated Strategic Economic Plan and ESIF Strategy. We will oversee the delivery of a number of currently funded programmes throughout the year. We will also work with potential applicants through our Technical Assistance service to support the development of high-quality applications, and to enable D2N2 to benefit from any opportunities to be opened through national calls for 'reserve funds'.

European Regional Development Fund (ERDF)

ERDF Projects which will continue to deliver in 2019/20

The D2N2 ESIF Sub-Committee will continue to oversee the delivery of a significant portfolio of ERDF funded projects.

Project	Grant Recipient	Priority Axis	Completion Date	ERDF Contribution
Catalysing Growth through Research for Transport Equipment Manufacturing	University of Derby	1	30/06/2019	
D2N2 Digital Business Growth Programme	Nottinghamshire County Council	2	30/09/2019	
Midlands Engine Investment Fund (PA3)& (PA4)	Department for Business, Energy and Industrial Strategy ("BEIS")	3	31/12/2023	
Up-Scaler	Nottingham Trent University	3		
Invest in D2N2	Nottingham City Council	3	31/10/2019	
Growing Enterprise	NBV Enterprise Solutions Ltd	3	30/09/2019	
The Creative and Digital Industries D2N2 Consortium for increased SME Competitiveness	Nottingham City Council	3	30/09/2019	
Trent Basin Community Energy	University of Nottingham	4	31/03/2021	
DREEM (Deep Retrofit Energy	Nottingham City	4	31/12/2020	

Project	Grant Recipient	Priority Axis	Completion Date	ERDF Contribution
Model)	Council			
D2EE -(D2 area Energy and Efficiency)	University of Derby	4	31/10/2019	
Munio 2	Derby City Council	5	30/04/2021	
Project MUNIO	Derby City Council	5	01/12/2019	
Developing A World Class Destination - Green Infrastructure in North Derbyshire	Derbyshire County Council	6	31/03/2020	
Derby-Nottingham Metro Area Biodiversity	Nottingham City Council	6	31/12/2019	

ERDF Projects that will begin to deliver in 2019/20 (subject to contract)

It is expected that all the D2N2 ERDF allocation for Priority Axes 1,2,3,5 and 6 will be fully committed by the Summer of 2019 and with a number of projects either being extended to deliver through 2019/20 or new projects contracted to begin delivery.

Project	Grant Recipient	Priority Axis	ERDF Contribution
Productivity through Innovation	University of Nottingham	1	
INSTILS Phase 2	Medilink East Midlands Limited	1	
Driving Research and Innovation	University of Nottingham	1	£2,333,460
NTU Enterprise and Innovation Centre PA2	Nottingham Trent University	2	
Nottingham Incubators March 18 PA2	Nottingham City Council	2	
Digital Technology Hub PA2 (SUDS)	Nottinghamshire County Council	2	
Digital Up-Scaler	East Midlands Chamber	2	£945,736
NTU Enterprise and Innovation Centre PA3	Nottingham Trent University	3	
Nottingham Incubators March 18 PA3	Nottingham City Council	3	
Midlands Engine Export Grant Scheme	Department for International Trade (DIT)	3	
Manufacturing Growth Programme II	Oxford Innovation Services Ltd	3	
Growing Enterprise 2 (GE2) D2N2	NBV Enterprise Solutions Ltd	3	
FEAST2	The Food and Drink Forum	3	
Encsite 3	University of Derby	3	
Digital Technology Hub PA3 (SUDS)	Nottinghamshire County Council	3	
D2N2 SME Growth & Innovation Programme Phase 2	East Midlands Business Limited	3	
D2N2 Growth Hub 2.0	Nottingham City Council	3	
Better Off in Business (BOIB) – Phase 2 D2N2 DEC 17	The Prince's Trust	3	
Invest in D2N2	Nottingham City Council	3	£1,875,860
The Big House	Nottingham City Council	3	£2,218,222
Supply Chain Improvement Network	University of Nottingham	3	£1,192,805

Project	Grant Recipient	Priority Axis	ERDF Contribution
(SCINet)			
Delivering a World Class visitor Economy within Derbyshire (Phase 2)	East Midlands Chamber Ltd	3	£610,301
NTU Enterprise and Innovation Centre PA4 (SUDS)	Nottingham Trent University	4	
Nottingham Incubators March 18 PA4 (SUDS)	Nottingham City Council	4	
N2EG (N2 Energy Grants)	Nottingham City Council	4	
Digital Technology Hub PA4 (SUDS)	Nottinghamshire County Council	4	
DE-carbonise D2N2	University of Derby	4	£2,610,240
Energy Innovation and Collaboration – Energy for Business	University of Nottingham	4	£1,840,767
Project MUNIO II – a Derwent Parade	Derby City Council	5	£1,080,000
Derby-Nottingham Metro Area Biodiversity Action: Phase	Nottingham City Council	6	£1,051,102

ERDF Calls Schedule for 2019/20

We are anticipating the launch of a new call for the remaining £4million of ERDF PA4 (Supporting the Shift Towards a Low Carbon Economy) and the approximately £1.2m that it is anticipated will remain from Priority Axis 3 (SME Competitiveness).

Priority Axis	ERDF Contribution	Call Open
3	£1,170,000	June 2019
4	£4,000,000	June 2019

Nottingham Sustainable Urban Development (SUDs)

We are currently working with Nottingham City Council to promote and develop capacity of potential applicants for the current Nottingham Sustainable Urban Development call to run projects for

- PA2 - enhance access to, and use and quality of ICT (total ERDF £283,568);
- PA3 - enhance the competitiveness of SME's (total ERDF £1,428,483) and
- PA4 - support the shift towards a low carbon economy (total ERDF £1,338,671)

This call will close on April 26, 2019

European Social Fund (ESF)

ESF Projects that will continue to deliver in 2019/20

The primary focus for 19/20 will be to deliver all the contracted ESF programmes and to run calls throughout 2019 for projects to commit the remaining £26.1million of ESF.

Project	Grant Recipient	Investment Priority	Completion Date	ESF Contribution
INSPIRE Local	FedCap Ltd			
Money Matters	St Ann's Advice Centre			
Towards Work	Groundwork Nottingham			
Opportunity and Change	Framework Housing Association	1.4		£2,317,400
Nottingham Works	Nottingham City Council			
Get Ahead	Nottingham City Council			£952,884
Move Ahead	Nottingham City Council			£458,256
Stay Ahead	Nottingham City Council			£616,636
Priority Skills for D2N2 SMEs	Nottingham Trent University	2.1		£1,087,155
GRADS (Graduate Retention & Delivering Skills for SMEs)	Nottingham Trent University	2.2		£3,669,519

ESF Projects that will begin to deliver in 2019/20 (subject to contract)

Project	Grant Recipient	Investment Priority	ESF Contribution
D2 - Skills Support for the Workforce and Redundancy	Serco	2.1	£8,370,000
N2 - Skills Support for the Workforce and Redundancy	Serco	2.1	£8,370,000
Youth Engagement in D2N1	DTS / learndirect	1.2	£3,024,000
Community Grants in D2N2	Futures Group Nottingham	1.4	£1,350,000
Project(s) to deliver Access to Employment for Jobseekers and Inactive People in the D2N2 LEP area Call (OC08S18P1168)	TBC	1.1	(up to) £8,100,000
Project(s) to deliver Careers & Employability Service for those at risk of becoming NEET in the D2N2 LEP Area Call (OC08S18P1196)	TBC	1.2	(up to) £1,000,000
Project(s) to deliver Active Inclusion in D2N2 Call (OC08S18P1107)	TBC	1.4	(up to) £1,500,000

ESF Calls Schedule for 2019/20

ESIF sub-committee have agreed the following ESF programmes to be procured by the DWP open call process;

Call Title	Call Open	Investment Priority	ESF Contribution
Digital skills for the Unemployed		1.1	£1,132,973
Digital Skills for the Employed		2.1	£2,000,000
D2N2 Skills Access Hub		2.2	£2,400,000
D2N2 Careers and Employability Hub		2.2	£1,522,181
Healthy Work		1.1	£4,000,000
Technical Construction Skills for the unemployed		1.1	£2,000,000
Supporting Progression into Food and Drink manufacturing sector		1.1	£1,100,000
Wellbeing support for young people who are NEET		1.2	£494,784
Health and Social Care Workforce Development Programme		1.4	£1,814,046
Active Inclusion Programme Theme 1 – Multiple and Complex Needs			£2,500,000
Active Inclusion Programme Theme 2 – Progress Towards Work			£2,000,000
STEM skills in D2N2		2.1	£1,000,000
Fuller Working Lives project (Health and Wellbeing)		2.1	£1,000,000
Leadership and Management Training for SME's		2.1	£1,778,187

European Agricultural Fund for Rural Development (EAFRD)

EAFRD Funded Projects that will deliver in 2019/20

Project	Grant Recipient	EAFRD Contribution
Nine projects contracted	Various	£938,601

ESIF Monitoring & Evaluation

For all ESIF funded projects within D2N2, we will support projects to undertake and share learning from their Summative Assessments through the D2N2 Technical Assistance programme.

5.3.7 Growth Hub

The D2N2 Growth Hub has been running since December 2014. It is funded through BEIS and ERDF, and the first tranche of EU funding was completed in March 2019.

The Growth Hub sought to increase the growth and competitiveness of businesses in the D2N2 area by helping them to recognise the value of, and increase engagement with, business service provision. It included a Core Front Line Growth Hub Service, primarily delivered by East Midlands Chamber, and Enhanced Local Services Provision, delivered by local authority partners. Key elements of delivery included: Information, Diagnostic and Brokerage (IDB) support; more detailed one-to-one Business Adviser support; and the provision of events and workshops. The Project also incorporated a Growth Hub Enquiry team, a marketing function and a Partnership Manager. Nottingham City Council was the Project's Accountable Body on behalf of Growth Hub partners; and the D2N2 Local Enterprise Partnership (LEP) provided strategic oversight.

The Growth Hub has recently entered a new period of 'Growth Hub 2.0', which is a £12m programme including a grant scheme. It started in April 2019. In terms of the future focus of the Growth Hub this will be aligned to ensure it supports the enhanced productivity objectives of the Vision 2030 SEP.

The following targets will be monitored up until March 2022:

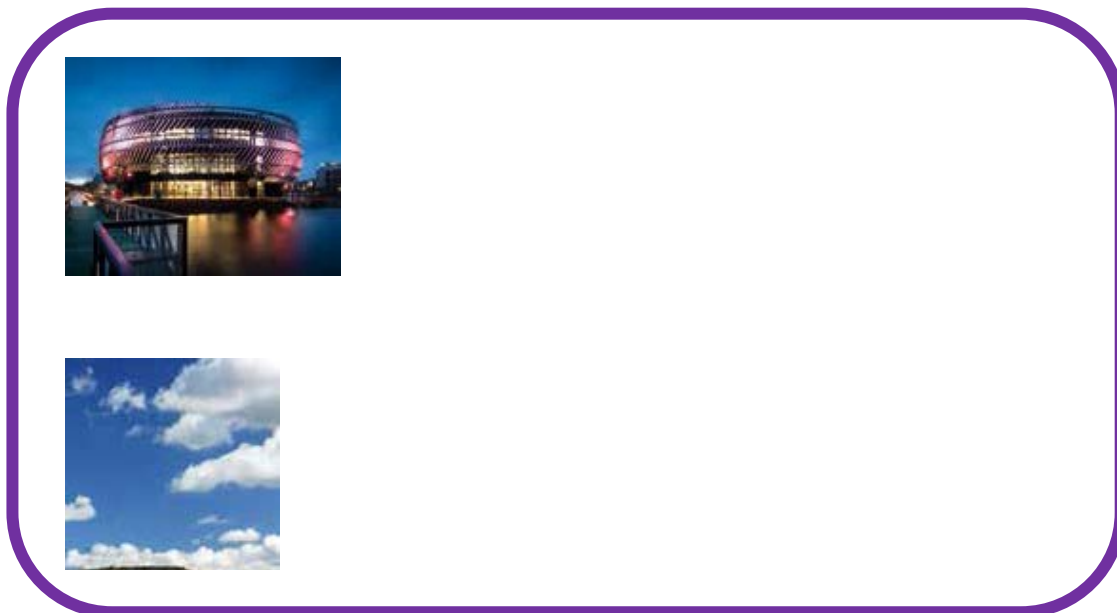
Growth Hub targets for the ERDF funding over three years

(April 2019 – March 2022)

- **C1 – 12hr assists – 570**
- **C2 – SMEs receiving grants – 200**
- **C5 – New Enterprises Supported (12hrs with SMEs who have registered within 12months) – 20**
- **C8 – New Jobs created – 100**
- **P13 – 3hr assists – 942**

5.3.8 Careers and Enterprise Company

The Careers & Enterprise Company work will continue into 2019/2020, with full coverage of the D2N2 area in each district and borough authority. Through the work of the Enterprise Advisor Network the following targets have been outlined for delivery in 2019/20:



In the academic year 2018/19 this work expanded to encompass ten (7.5 FTE) Enterprise Coordinators, targeted to work with up to 150 secondary schools across the area. The work improves the linkage between young people and local labour market needs, by working strategically to build relationships between secondary schools and local businesses.

In May 2019 D2N2 were also successful in securing funding for a Careers Hub for the North Derbyshire cluster of 21 schools. This work will build intensively on the progress made through the EAN but work on a wider range of careers-related activity.

The learning from the Hub will inform the development of LEP-wide services for schools and best practice in careers education across the whole D2N2 area. Hub delivery will run throughout the 2019/20 academic year.

5.3.7 Evaluation

In 2019/20 we will commission an independent evaluation framework to review the impact of delivery to date of LEP-funded activities. This will also help to design a framework to measure and track the impact of future investments.

The above will help to inform future priorities and feed best practice into using future resources such as the UK Shared Prosperity Fund, Stronger Towns Funding and any other future funding made available; to deliver the area's shared priorities as set out in the Vision 2030 SEP and emerging Local Industrial Strategy.

6.0 Marketing and Communications

D2N2's 2019/20 Communications & Marketing Plan will support the LEP objectives detailed in *Vision 2030* and within this Delivery Plan.

Vision 2030 provides the strategic context for the area's aspirations around inclusivity, skills development, sustainable employment and economic growth. Given the focus on productivity within Vision 2030 the LEP will particularly want to promote activities and impact around cracking the 'productivity puzzle'. The Communications & Marketing Plan will, therefore, strongly reflect this theme, as well as others mentioned, by taking any opportunity to highlight examples and case studies of good practice in the D2N2 LEP area.

Delivery over the year will bear in mind reaching all stakeholders – private sector (big business and SMEs), public sector (local authority partners and Government), partners (skills and training providers, community and voluntary services sectors) and the wider public – using the following channels:

- **Distributed press releases, news and web articles** (LEP generated and jointly with partners) – Highlighting major funding announcements and completion of projects, emphasising practical benefits (productivity, jobs, investment). Distribution to regional, specialist and national print, broadcast and digital media outlets.
- **Media liaison** – Both proactive on positive news and quickly responding to 'negative comms', ensuring the LEP viewpoint is reflected in any stories.
- **Website(s)** – Currently LEP, Growth Hub, Skills and Technical Assistance. Planning for a redesign and development of a new website is underway, with a view to being in place by the second quarter of 2019/20.
- **Social media** (currently using Twitter, LinkedIn, Google Plus, YouTube, Facebook) – Our @D2N2LEP Twitter account now has 7,506 followers (500 added since January 2019).
- **Regular newsletters** - Our newsletters (via MailChimp) were recently redesigned and now reach around 1,850 recipients. We will continue to review both content and reach to ensure relevance to our stakeholders.
- **Events** – For 2019 include the Annual Conference in September 2019 and Local Industrial Strategy consultation events along with ESIF Technical Assistance events
- **Internal Communications** – Media training sessions for D2N2 senior staff to widen the organisation's pool of available commentators.

Impact will be measured through:

- Media Coverage reports to D2N2 LEP Board, which will show increased 'reach' or audience share of potential readers/listeners/viewers of D2N2 related news.
- Completion of website(s) redesign.
- Increased story count on website and on social media channels.
- D2N2 social media channels' growth.
- Successful staging of Annual Conference and LIS consultation events.
- Production of *Annual Review* document.
- Media training of staff and their becoming active media commentators.